





- 01 | Executive Summary
- 02 | FY2025 Results
- 03 | Status by Segment (Anti-Aging Business)
- 04 | Status by Segment (Recovery Business)
- 05 | Sustainability
- 06 | FY2026 Earnings Forecast
- 07 | Appendix





01 | Executive Summary





Executive Summary

(FY2025 Results)

- ✓ Net sales in the recovery business exceeded projections and grew steadily, but lower sales in the anti-aging business caused an overall decline in company-wide sales. However, revised forecast figures were firmly achieved
- ✓ Impact from returns after DUO product renewal and promotional investments for DUO, Lalaskin, and Venex progressed as planned, selling costs centered on new acquisition ad spending finishing below projected levels led to operating profit significantly higher than forecast

[FY2026 Full-Year Forecast]

- ✓ Aim for bottoming out and turnaround in company-wide sales
- ✓ Operating profit to fall due to expanded investment in brands



02 | FY2025 Results



Consolidated Statement of Income (year-on-year)

- ✓ Recovery business sales exceeded projections and grew steadily, but sales fell in the anti-aging business, resulting in an overall fall in company-wide net sales. However, we successfully achieved our revised forecast figures for net sales
- ✓ Operating profit significantly exceeded last year's results due to continued reductions in fixed costs and lowerthan-planned ad spending and other selling costs after insufficient improvement in ad efficiency for new acquisitions
- ✓ First time in three years to report a profit attributable to the owners of parent, thanks to a greatly improved operating profit and the posting of (66) million yen of deferred income taxes (gains)

(Millions of yen)

	FY2024 Results	FY2025 Revised Projection	FY2025 Results	YoY increase/ (decrease)	YoY percentage change	Increase/ (decrease) cf. projection	Percentage change cf. projection
Net sales	20,359	16,000	16,160	(4,199)	(20.6%)	160	1.0%
Operating profit (loss)	139	300	617	478	343.8%	317	105.7%
Operating profit margin (%)	0.7%	1.9%	3.8%	_	3.1pts	_	1.9pts
Ordinary profit (loss)	161	250	599	438	271.8%	349	139.9%
Profit (loss) attributable to owners of parent	(1,483)	120	471	1,955	_	351	293.2%

Consolidated Statement of Income (quarterly comparison)

- ✓ 4Q net sales lower than 3Q and the same quarter last year, influenced by product returns after DUO renewal
- ✓ Posted 4Q operating loss due to decreased net sales and ad/promotions investments for DUO, Lalaskin and Venex

							(Millions of yen)
	FY2024 4Q	FY2025 1Q	FY2025 2Q	FY2025 3Q	FY2025 4Q	QoQ change	YoY change
Net sales	4,920	4,230	4,297	3,971	3,660	(7.9%)	(25.6%)
Gross profit	3,744	3,422	3,354	3,063	2,545	(16.9%)	(32.0%)
SG&A Expenses	3,608	2,800	2,998	2,774	3,195	15.2%	(11.4%)
^L Advertising expenses	1,266	830	1,032	863	1,199	38.9%	(5.3%)
^L Outsourcing	873	692	653	595	596	0.3%	(31.7%)
^L Payroll and allowances	378	369	338	428	388	(9.4%)	2.6%
L R&D	131	76	66	66	73	10.1%	(43.9%)
^L Others	956	830	908	820	921	12.3%	(3.6%)
Operating profit (loss)	135	622	355	289	(649)	_	_
Operating profit (%)	2.8%	14.7%	8.3%	7.3%	(17.8%)	(25.1pts)	(20.6pts)
Ordinary profit (loss)	117	625	344	243	(614)	_	_
Quarterly profit (loss) attributable	(32)	414	167	181	(291)	_	_
to owners of parent PREMIER ANTI-AGING							

Consolidated Balance Sheet (comparison with end of FY2024)

✓ Equity ratio increased to 65.1%, reflecting improved financial soundness

(Millions of yen)

	FY2024 4Q	FY2025 4Q	Increase/ (decrease)	Percentage change
Total assets	11,002	10,140	(861)	(7.8%)
L Current assets	8,882	8,073	(808)	(9.1%)
L Inventories *	1,586	1,460	(125)	(7.9%)
L Non-current assets	2,120	2,067	(52)	(2.5%)
^L Intangible assets	999	914	(84)	(8.5%)
Total liabilities	4,877	3,530	(1,347)	(27.6%)
^L Current liabilities	3,759	2,997	(761)	(20.3%)
^L Non-current liabilities	1,118	533	(585)	(52.3%)
Total net assets	6,124	6,610	485	7.9%
Total liabilities and net assets	11,002	10,140	(861)	(7.8%)
Equity ratio (%)	55.7%	65.1%	_	9.4pts

*Inventories = Products + Raw Materials and Supplies





03 | Status by Segment (Anti-Aging Business)





Statement of Income

- √ Net sales fell below previous year's results in mail order and wholesale channels.
- ✓ Operating profit improved significantly due to lower-than-projected ad spending and other selling costs caused by insufficient improvement in ad efficiency for new acquisitions in the mail order channel, as well as continued fixed cost reductions and appropriate cost management measures.

(Millions of yen)

	FY2024	FY2025	Increase/ (decrease)	Percentage change
Net sales	18,338	12,926	(5,412)	(29.5%)
^L Mail order	13,178	9,505	(3,673)	(27.9%)
^L Wholesale	3,780	2,218	(1,561)	(41.3%)
^L Others	1,380	1,202	(177)	(12.9%)
Operating profit (loss)	(139)	408	548	_
Operating profit margin (%)	(0.8%)	3.2%	_	4.0pts



Anti-Aging Business (DUO)

- ✓ Renewal launch of all five types in The Cleansing Balm series, accompanied by promotional campaigns
- ✓ Wholesale POS is improving every month since the renewal, and proactive communications focus on the upgraded products' efficacy and user satisfaction rate

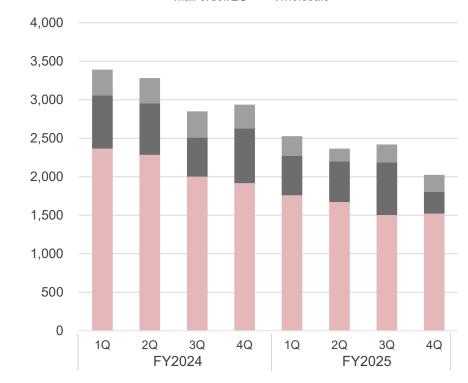
Topics

- ✓ All five products in The Cleansing Balm Series were renewed and relaunched
- ✓ Expanding trial user base with launch of new 66g size only available in stores, and an 18g mini size
- ✓ For new acquisitions in the mail order channel, started acquiring customers through mini-size trials
- ✓ New promotions coincided with The Cleansing Balm – Black Repair winning 2 awards in the cleansing category at the @cosme Best Cosmetics Awards
- ✓ Wholesale POS improving each month since renewal, with communications centered on the efficacy and user satisfaction of the upgraded cleansing balm



DUO The Cleansing Balm series post renewal

(Millions of yen) ■ Mail order/EC ■ Wholesale







Anti-Aging Business (CANADEL)

- ✓ New brand character introduced in October 2024 is contributing to elevated brand awareness and expanded sales channels
- ✓ Launched CANADEL tuning lotion (quasi-drug product) in April 2025 and CANADEL PREMIER MOIST COOL (limited edition) in May 2025 to expand customer choices

(Millions of yen)

Topics

- ✓ Amid continued sales decline due to ongoing intensified competition in the all-inone skincare market, our move to introduce a new brand character in October 2024 is contributing to elevated brand awareness and expanded sales channels
- ✓ Launched CANADEL tuning lotion (quasi-drug product), CANADEL PREMIER MOIST COOL (limited edition), and other products aimed at the expansion of customer choices and evolution into a brand that enjoys deeper and longer engagement with customers

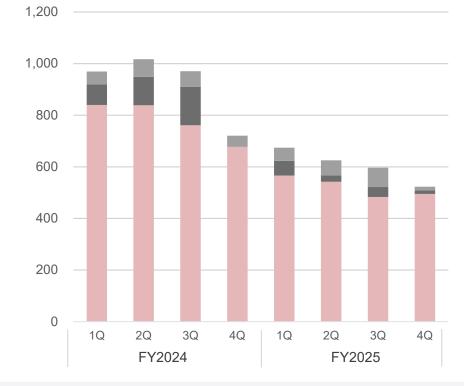


CANADEL PREMIER MOIST COOL (limited edition)

Quarterly net sales of CANADEL

■Wholesale
■Others

■ Mail order/EC





Anti-Aging Business (clayence)

- ✓ In April 2025, total cumulative shipments exceeded 2 million units
- ✓ Strengthening customer engagement through campaigns and workshops in celebration of the brand's third anniversary
- ✓ Enhancing product understanding through information updates on the official website and packaging label changes

Topics

- ✓ In April 2025, total cumulative shipments topped 2 million units
- ✓ In commemoration of the third anniversary, we hosted workshops for our official Instagram account followers, further strengthening engagement with customers
- ✓ Enhancing product understanding and sharing proper usage details with customers via information updates on the official website and new package design





Anti-Aging Business (Brands under Cultivation)

- ✓ Launched Lalaskin, our new skincare brand inspired by the fast beauty medical concept, to be rolled out to around 5,000 stores from September
- ✓ Continued test marketing for SINTO, C+ mania and Reinca brands. Aim to expand sales of brands under cultivation while carefully assessing investment efficiency

Topics

Lalaskin

- ✓ Introduced new skincare brand, Lalaskin, inspired by the fast beauty medical concept. Initial product launch and advance sales at select stores from April 2025 included Lalaskin Shiratama Peeling Gel Wash and Lalaskin Suikou Shower Mist
- ✓ Full-scale rollout to approx. 5,000 stores nationwide to start in September 2025



New brand Lalaskin

Reinca

- ✓ "Recovery beauty" is the redefined brand concept for Reinca, the aging care brand using our proprietary stem cell extract
- ✓ We will promote synergies around recovery through crossovers between our recovery beauty–inspired aging care brand Reinca and the recovery wear series sold by recovery wear pioneer and our group company, Venex

SINTO

✓ Commenced sales in new channels



- ✓ Continued retail test marketing, focusing on enzyme facial cleansers
- ✓ Good progress in POS at leading stores for inbound tourist shoppers





04 | Status by Segment (Recovery Business)



Status by Segment (Recovery Business)

- ✓ Net sales greatly surpassed initial fiscal year projections, driven by core products such as Standard Dry Plus and due to steady growth in seasonal products and entry-level model items
- ✓ Ad investment mainly in TV commercials and digital marketing to promote further sales growth caused a decline in operating profit from the previous year, but it moved in line with projections
- ✓ SCM handling everything from thread production to fabric manufacturing and sewing in a streamlined process is progressing as planned, thereby strengthening our basis for sales growth

((Millions of yen)

	FY2024	FY2025	Increase/ (decrease)	Percentage change
Net sales	2,020	3,233	1,212	60.0%
Operating profit	278	208	(70)	(25.2%)
Operating profit margin (%)	13.8%	6.4%	_	(7.4pts)

Recovery Business (Venex)

- ✓ Achieved sales growth through heightened brand awareness and high-quality branding with our first TV commercial featuring Ai Tominaga, and continued new VENEX STORE openings
- ✓ 20-year commitment as pioneer in recovery wear was recognized with the New Frontier Award at the 55th Senken Synthetic Fiber Awards
- ✓ Launched the VITALISE series and RECOVERY DAYS to expand and highlight possible recuperation scenes, and pursued efforts toward a more sustainable society and stronger local collaboration, including the RECYCLE ACTION initiative, and our comprehensive agreement with Tamagawa Academy & University

Topics (Business)

TVCM "Ai Tominaga uses VENEX"



Senken Synthetic Fiber Award:



Finalized agreement with



Tokyo Marathon Expo 2025 TOKYO MARATHON



Recycle Action



RECOVERY DAYS VENEX Limited Edition







VENEX STORE permanent locations





Recovery Business (Venex)

✓ Shared recovery know-how, based on recovery products and recuperation expertise, to support Japan's top athletes in every category and enhance their daily performance. Partnered with leagues and teams to introduce VENEX products beyond athletes, also to fans and local people, to educate on the importance of recovery

Topics (Selected Contracts)

Soccer: Yuki Soma



Soccer: Ryo Germain



Cycling: Mina Sato





Cycling: Kohei Gunji



Basketball: Kenta Morii



Rugby: Shohei

Toyoshima

American Football League Sponsor



Professional Table Tennis League Sponsor



Pro Basketball: Sendai 89ers



Pro Basketball: **Toyama Grouses**



Pro Rugby: Shizuoka Blue Revs







05 | Sustainability





Initiatives for Each Materiality – Progress toward Goals

■ Scope: Premier Anti-Aging Group

Based on the Greenhouse Gas (GHG) Protocol—the international standard for measuring and reporting GHG emissions—we revised our calculation standards and scope retroactively to FY2023 to reflect our altered structure, including office relocation and change in store numbers, and to incorporate previously excluded group companies. Therefore, our reduction targets are based on the latest results from FY2025, setting the group-wide consolidated total at "50% reductions in Scope 1 and 2 emissions volumes by FY2035."

Theme	Materiality	Focus Area	Initiative	KPI	Target	Target Year	FY2025 Results
Pursue prosperity through anti-aging	Contributing to global environment conservation	Initiatives/contributions for a decarbonized society	Reduce CO2 emissions	Scope1 and 2 reduction rates	50% reduction (cf. FY2025)	FY2035	154.0 t-CO2*

■ Scope: Premier Anti-Aging Co. Ltd.

*Calculations are according to market standards in the domestic setting and location standards in overseas settings. Store results include some estimates.

Theme	Materiality	Focus Area	Initiative	KPI	Target	Target Year	FY2025 Results
	Contributing to global environment conservation	Contribute to resource recycling and circular economy	Use eco-friendly paper	Eco-friendly paper usage rate*1*1	100%	Every year	100%
	Demonitor and Helmonthian and	Develop human resources who	Improve employee engagement	Engagement scores	10%improvement (cf. FY2023)	End FY2027	4.7% improvement (cf. FY2023)
	Pursuing a collaborative and nurturing corporate culture	strive to create value and continue to grow	Create a more supportive environment toward an organization where people grow together and nurture each other	Revise training system and programs and expand content accordingly	Implement initiative on left	Every year	Promote and review expansion
Pursue prosperity	Improving well-being	Achieve physical and mental health	Promote health support for employees	Acquire health management certification	Continuous selection	Every year	Certified as a Healthy Business Enterprise in 2025
through anti-aging	Providing unique value	Pursue the essence of Premier Anti-Aging Collaborate with suppliers	Spread anti-aging ideas among employees	Number of anti-aging qualifications held by employee	75 or more newly acquired qualifications	End FY2027	Newly acquired qualifications: 49 (+18 to end FY2025)
				Expand systems for facilitating anti aging	Implement initiative on left	End FY2027	Under consideration
				Participate in social action facilitating anti-aging	Ongoing implementation	Every year	Continued implementation
			Formulate procurement policy incorporating sustainability elements	Procurement policy formulation	Disclose procurement policy	End FY2024	Disclosed in FY2024 Conducted policy awareness improvements and surveys
		Improve and strengthen corporate governance systems	Enhance disclosure and improve transparency on corporate governance	Consider and promote the items listed on the left	_	_	_
Corporate foundation to support growth	Strengthening governance	Thorough compliance and risk management	Attendance rate for compliance and	Attack	100%	Every year	Compliance training: 99%*3
		Protect information security and privacy	information security training sessions*2	Attendance rate			Information security training: 100%

^{*1}Target is cosmetics boxes. *2Excluding contracted and temporary employees. *3This changed to 100% after an extension period was set up for those who had not yet completed the course.





06 | FY2026 Earnings Forecast



FY2026 Earnings Forecast

- √ Aim for bottoming out and turnaround in company-wide sales
- ✓ Operating profit expected to fall as we will expand investment in brands

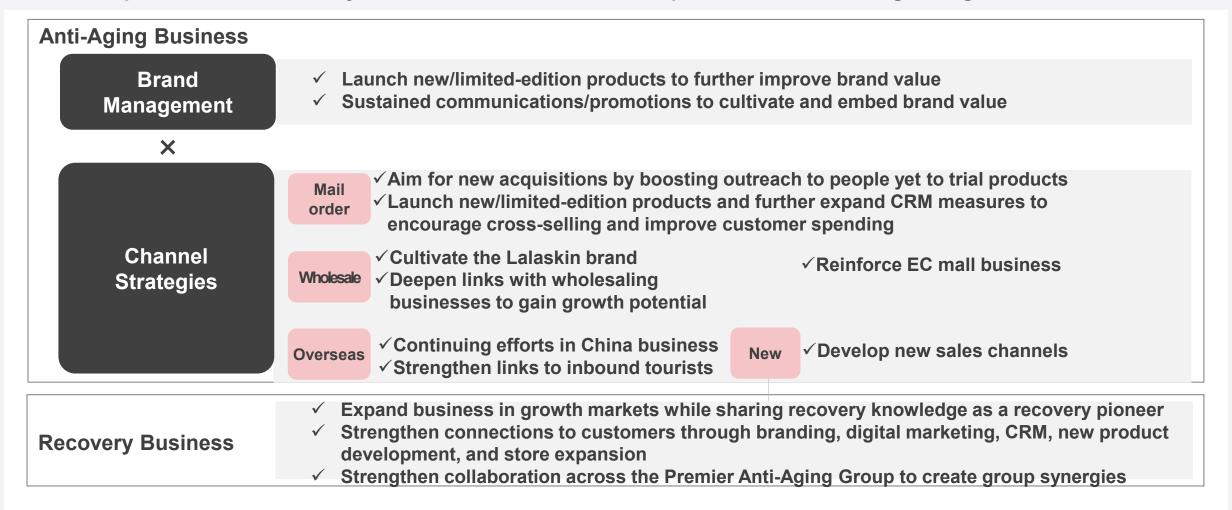
(Millions of yen)

		FY2025 Results	FY2026 Forecast	Increase/ (decrease)	Percentage change
	Net sales	16,160	16,500	339	2.1%
ے ا	Operating profit	617	300	(317)	(51.4%)
Full-Year	Operating profit margin (%)	3.8%	1.8%	-	(2.0pts)
ear	Ordinary profit	599	300	(299)	(50.0%)
	Profit (loss) attributable to owners of parent	471	300	(171)	(36.4%)
	Net sales	8,528	8,000	(528)	(6.2%)
표	Operating profit	977	150	(827)	(84.7%)
Half-Year	Operating profit margin (%)	11.5%	1.9%	-	(9.6pts)
	Ordinary profit	970	150	(820)	(84.5%)
	Profit (loss) attributable to owners of parent	581	100	(481)	(82.8%)



FY2026 Earnings Forecast (Business Segment Initiatives)

- ✓ In the anti-aging business, we will further strengthen collaboration between brand management and each channel, aiming to turn around sales
- ✓ As a pioneer in the recovery business, we aim to further expand our business in growing markets





Capital Reduction

- ✓ Part of our business strategy to realize continuous growth and improve medium to long-term corporate value
- √ No change to capital policy prioritizing financial soundness and business investment

[Objective of Capital Reduction]

To further strengthen our group's growth strategy through the application of appropriate tax system provisions and ensure flexibility and agility for our capital policy going forward, as part of our business strategy to realize continuous growth and improve medium to long-term corporate value

(Millions of yen)

(Millions of yen)

(Before Adjustment)		(After Adjustment)	
Share capital	1,351	Share capital	50
Capital surplus	1,351	Capital surplus	1,351
Other capital surplus	0	Other capital surplus	1,301

(Schedule for Capital Reduction)

Board Resolution Date: September 11, 2025

Shareholders' AGM Resolution Date: October 29, 2025 (scheduled)
Final Date for Creditors' Objections: November 30, 2025 (scheduled)
Effective Date of Capital Reduction: December 1, 2025 (Scheduled)





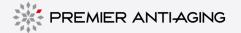
07 | Appendix



Company Profile

Name	Premier Anti-Aging Co., Ltd.
Established	December 2009
Head office	Toranomon Hills Station Tower 34F, 2-6-1 Toranomon, Minato-ku, Tokyo
Board members	Kiyoshi Matsuura, President Yoichiro Ito, Director and Vice President Executive Officer Takuyuki Fukumoto, Independent Outside Director Sakiko Sakai, Independent Outside Director Motoyasu Ishihara, Independent Audit and Supervisory Board Member Akira Ide, Independent Audit and Supervisory Board Member Yosuke Kondo, Independent Audit and Supervisory Board Member Keigo Uemura, Executive Officer Yuka Uehara, Executive Officer Masahiro Noda, Executive Officer Mitoshi Habara, Executive Officer Hirotaka Mukubayashi Executive Officer Masaki Moriya, Executive Officer Motoyuki Fukushima, Executive Officer
Consolidated number of employees	216 (as of July 31, 2025)
Line of business	Planning, development, import/export, mail-order/EC, wholesale and retail business of cosmetics, health food products and recovery wear
Group companies	Premier Anti-Aging (Shanghai) Co., Ltd. Venex Co., Ltd.





Corporate Identity

✓ In 2023, we redefined our slogan, purpose and promises

Slogan

Forever vivid

人の時間を、解き放つ。

Untether time.

Corporate Logo



Wonder Watch

時間を解き放つ。そのとき、人生は鮮やかに輝きはじめる。

Untether time. For the time of your life.

Purpose

Uniqueな感性と思考で生み出した製品やサービスで、
すべての人を年齢から解き放ち、新たな価値観で輝かせる。

Create original products and services of unique value that untether people from their age and brighten their lives.

Promises

No limits

プロフェッショナルとして、自らの壁を超え成長し続ける。

Be a professional, pushing your boundaries and seeking growth.

Never boring

決まりきった方法を疑い、新たな驚きと発想を生み出す。

Question the status quo and welcome surprising new ideas.

Always true

自分に、仲間に、社会に、妥協なく誠実に向き合う。

Be sincere and honest with everyone—including yourself.



Corporate History

•	- December	:	Established Premier Anti-Aging Co., Ltd. in Toranomon, Minato-ku, Tokyo
•	- February	:	Started sales of cosmetic products with the launch of the DUO brand and began selling The Cleansing Balm through mail-order/EC service
•	- July	:	Relocated the head office to Roppongi Hills Keyakizaka Terrace
•	- April	:	Launched the CANADEL brand, an aging care brand for adults
	- October	:	Cumulative sales of the DUO "The Cleansing Balm" series exceeded 10 million units
•	- March	:	Relocated the head office to Toranomon Hills Mori Tower
	- September	:	Launched "sitrana," a new brand for sensitive skin
	- October	:	Listed on the Tokyo Stock Exchange Mothers market
	- December	:	Established Premier Wellness Science Co., Ltd.
•	- February	:	Established Premier Anti-Aging (Shanghai) Co., Ltd.
	- March	:	Launched the "clayence" hair care brand
	- April	:	Launched "DUO MEN," a men's skin care brand
•	- January	:	Launched the "SINTO" inner care brand
	- January	:	Venex Co., Ltd. became a consolidated subsidiary
	- February	:	Launched the "X" inner care brand
	- August	:	Launched vitamin skin care brand "C+mania" brand
	- November	:	Merger with Premier Wellness Science Co., Ltd.
	- November	:	Relocated the head office to Toranomon Hills Station Tower
•	- February	:	Cumulative sales of the DUO "The Cleansing Balm" series exceeded 50 million units
	- January	:	DUO "The Cleansing Balm" series 15th anniversary renewal sales
+	- April	:	Launched Lalaskin, our new skincare brand inspired by the fast beauty medical concept
		 February July April October March September October December February March April January February February August November November February January 	 February July April October March September October December Pebruary April April January January February August November November February January January February August November January February January January January August August January January January January January January January January





- ✓ In the anti-aging business, skin care brands "DUO" and "CANADEL" and hair care brand "clayence" drive sales
- ✓ The recovery business operated through subsidiary Venex Co., Ltd. is steadily growing

Anti-aging Business

Skin Care

20 U O



- ✓ Main brand since our founding. Has driven sales for our company as a pioneer in the cleansing balm market
- ✓ Launched February 2010
- √ Offering 18 SKUs*1

Sales composition ratio*2

CANADEL



- ✓ Being nurtured as the second key brand after DUO Addresses needs of contemporary women by saving time
- ✓ Launched April 2019.
- √ Offering 7 SKUs*1

Sales composition ratio*2

Hair Care





- ✓ Applying brand nurturing know-how gained through DUO and CANADEL
- ✓ Home hair care brand that focuses on young generation with graying hair
- ✓ Launched March 2022
- √ Offering 12 SKUs*1

composition ratio*2

Sales

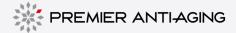
Recovery Business





- ✓ As a pioneer in the recovery field, Venex has developed products using fabrics made with its unique patented technology
- ✓ Joined the Group in January 2023

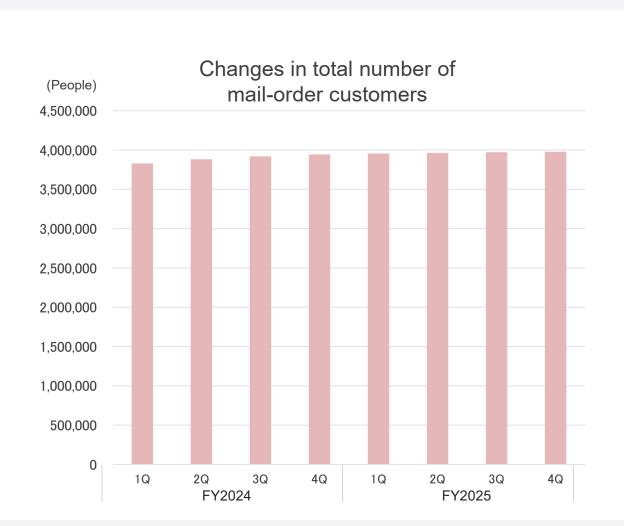
Sales composition ratio*2

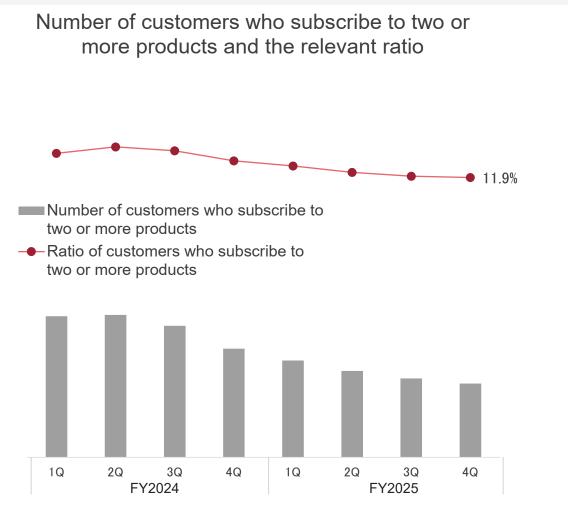


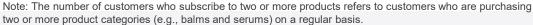
^{*1:} SKU refers to the number of regular products as of July 31, 2025, excluding limited editions and different sizes *2: Calculated based on FY2025 4Q net sales. Decimals are rounded off.

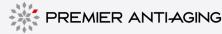
Total Number of Mail-order Customers and Changes in Cross-Selling Rate

- √ The number of members supporting the subscription sales model has steadily increased, with the total number of members exceeding 3.9 million
- ✓ Cross-selling rate remained steady due to aggressive CX promotion











DUO

✓ The core brand since inauguration, DUO continues to drive sales as the pioneer in the cleansing balm market



DUO is an aging care brand with the concept of "nourishing the skin from its foundation," created under the policy of developing highly effective products by combining natural ingredients that are kind to the skin, body and nature with advanced science based on dermatology.

We currently have 18 SKUs* centering on cleansing balm.

CANADEL

✓ Being fostered as the second brand following DUO, CANADEL focuses on the busy modern women's needs for spending less time on skin care



Based on the concept of "continuously pursuing beauty, being true to oneself, and enjoying life," CANADEL is a highly advanced aging care brand launched in April 2019 to address the changing skin care needs of mature consumers. We offer products that take in mind the lifestyles of modern women proactively living busy daily lives.

We currently have 7 SKUs* centering on all-in-one cosmetics.

*The SKU figure refers to the number of regular products as of July 31, 2025, excluding limited items and different sizes.







clayence

✓ A home hair care brand that focuses on young generation with graying hair, clayence was developed by applying the brand nurturing know-how gained through DUO and CANADEL



A hair care brand inspired by a clay spa, clayence was created by combining the power of clay and cutting-edge science to provide hair and scalp treatment while coloring gray hair. With calming aroma on top of carefully selected clay and beauty substances, the product transforms tedious hair care into luxurious time at the spa.

We currently have 12 SKUs*.



✓ A cosmetics brand for sensitive skin with cica substance in all products



Featuring a unique anti-pollution capability, the sitrana products protect the skin from dryness that causes skin irritation and such external stimuli as air pollution and dirt/grime. The cica substances under our original blending help fix the damaged skin and facilitate users to attain their ideal skin.

*The SKU figure refers to the number of regular products as of April 30, 2025, excluding limited items and different sizes.





DUO men

✓ With DUO men, we newly entered the fast-growing men's cosmetics market by taking advantage of the high awareness of DUO brand



While staying true to DUO's brand concept of "Beauty is reborn from skin care," we took a close look at skin problems and damage specific for men from the viewpoint of ecological and biological science. DUO MEN offers secure and effective skin care requiring only a few easy steps, allowing all men living busy lives to continue skin care in an enjoyable way. We currently have 5 SKUs*.

Reinca

✓ "Recovery Beauty*2" born from cutting-edge skin research



As a key ingredient in keratinocyte care, "Reinca" uses the proprietary ingredient "ENGY Stem S (dental pulp stem cell conditioned medium)"*3, which was developed through joint research with a research institute. We propose "Recovery Beauty*2" as an anti-aging care*3 brand that restores the skin's natural beauty at the keratinocyte level. We currently have 4 SKUs*1.

- *1 The SKU figure refers to the number of regular products as of July 31, 2025, excluding limited items and different sizes.
- *2 A skincare treatment that provides moisture and firmness to restore a beautiful appearance to the skin.
- *3 Human dental pulp cell conditioned culture medium (skin conditioning ingredient)





SINTO

✓ Developing inner care brand based on the development philosophy of "response with results"



Based on the idea that bodily sensations are the essence of supplements, we adopted the same DDS technology as in the medical field. Sticking to the "experience" of the ingredients, we aim to renew the relationship between the body and the ingredients from the area of "penetration." It is a health care supplement for adults who enjoy aging that pursues a high experience with a high amount of compounding (high compounding) and high absorption and high penetration type (liposomes).

We currently have 2 SKUs*.



A high-concentration vitamin skin care brand for "consumers with high beauty information literacy" who pursue reliable effects



An "aggressive" vitamin skin care brand that focuses on high purity, high penetration, and high concentration, with carefully selected vitamin C from over 70 types and add α that enhances C.

Based on the concept of "enjoying vitamin C for maniacs", we aim to propose skin care products with high immediate effect in order to maximize the power of vitamin C.

We currently have 2 SKUs*.

*The SKU figure refers to the number of regular products as of July 31, 2025, excluding limited items and different sizes.



Lalaskin

✓ New skincare brand, fast beauty medical concept of "trends" x "cutting-edge ingredients" x "affordability"



As interest in beauty medicine grows among both men and women, this brand aims to make it easier to incorporate beauty ingredients used in beauty medicine into your everyday skin care routine, helping you achieve moisturized, radiant skin at home, just like you would get after a beauty treatment*1.

The Lalaskin brand aims to enable people to experience a change in the appearance of their skin on a daily basis by incorporating beauty medical concept*2 into their daily home care.

We currently have 2 SKUs*3.

^{*1} Treatments at beauty salons *2 Maintaining healthy skin with cosmetics developed based on dermatology

^{*3} The SKU figure refers to the number of regular products as of July 31, 2025, excluding limited items and different sizes.



Major Brands: VENEX



RECOVERYWEAR

✓ As a pioneer in the recovery field, Venex has developed products using fabrics made with its unique patented technology



Based on the concept of "maximizing the self-healing power that humans have," we propose clothing for recovery. With our proprietary special fiber "PHT (Platinum Harmonized Technology)" and a non-compression design that does not constrict the body, it supports high-quality recovery just by wearing it.

VITALISE

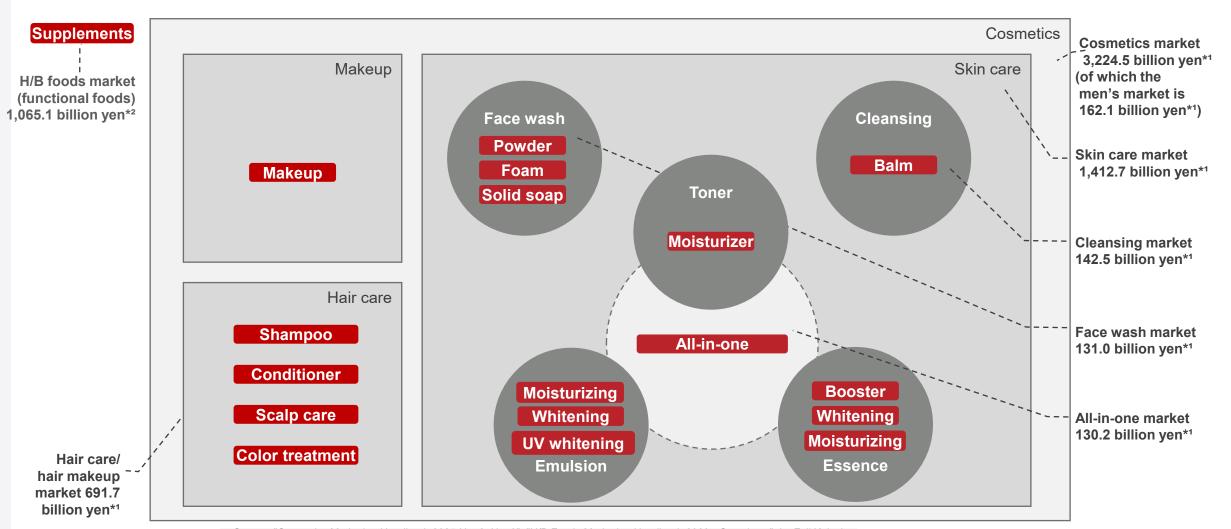
✓ We propose recovery products other than clothing that contain the "original nano-platinum-based mineral material" used in recovery wear.



The VITALISE series was created with the aim of helping people improve their vitality so that they can live each day in good health. We developed daily care items that contain the nano-platinum-based mineral material DPV576*1 (PHT fiber-containing ingredient) used in recovery wear and offer special recovery time.

Market Size of the Domestic Cosmetics Market

✓ The domestic cleansing market, which includes our core product, cleansing balm, totaled 142.5 billion yen in 2024





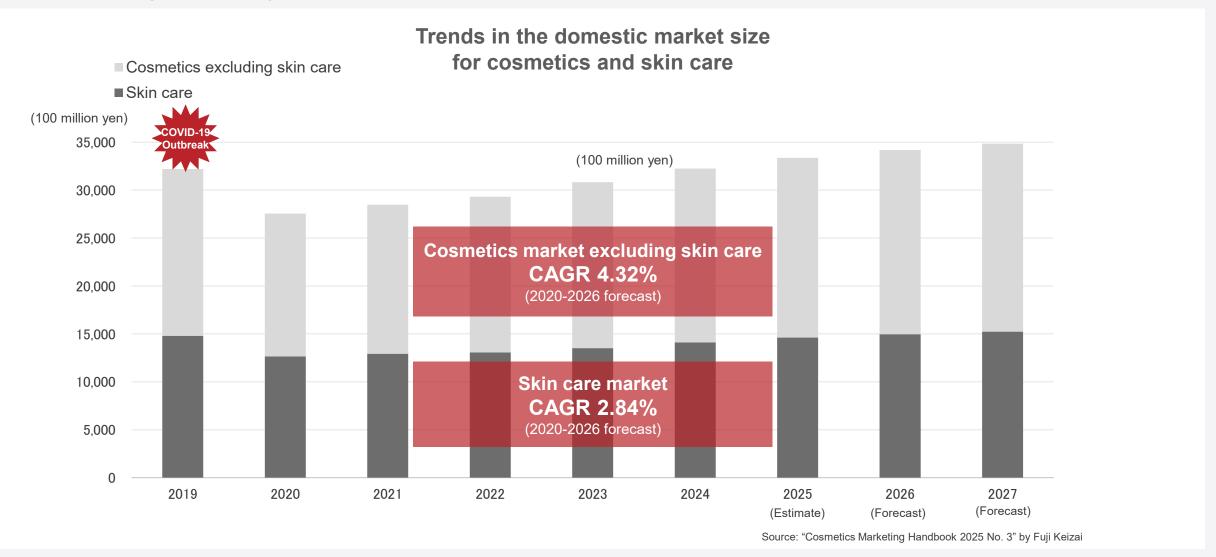
Source: "Cosmetics Marketing Handbook 2025 No. 2, No. 3", "H/B Foods Marketing Handbook 2023 < Overview>" by Fuji Keizai. *1 The figures for cosmetics market, men's market, hair care/hair makeup market, skincare market, cleansing market, face wash market, and all-in-one market are actual figures for 2024. .

*2 H/B foods markets figures are estimates at 2022.

Note: Gray circles indicate the markets, and red boxes represents our products.

Domestic Market Size for Cosmetics and Skin Care

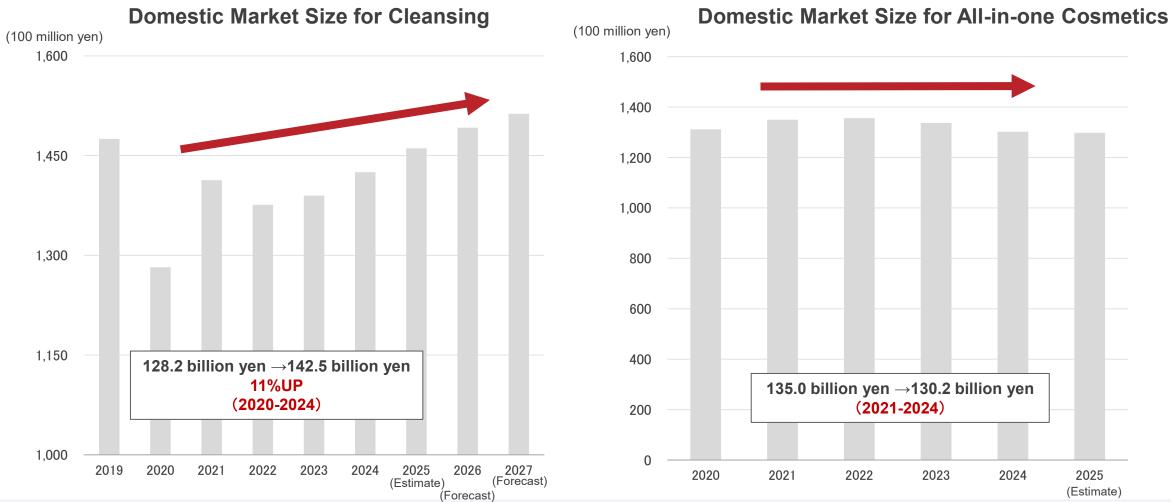
√ The domestic cosmetics market, which declined significantly due to the COVID-19 outbreak, has been recovering moderately since 2020





Domestic Market Size for Cleansing and All-in-one Cosmetics

- ✓ The cleansing market has been slowly expanding after 2021 due to the change in its position as a skin care product during the COVID-19 outbreak
- ✓ The all-in-one market, which expanded mainly due to mail-order manufacturers responding to the need for timesaving measures, is currently trending flat

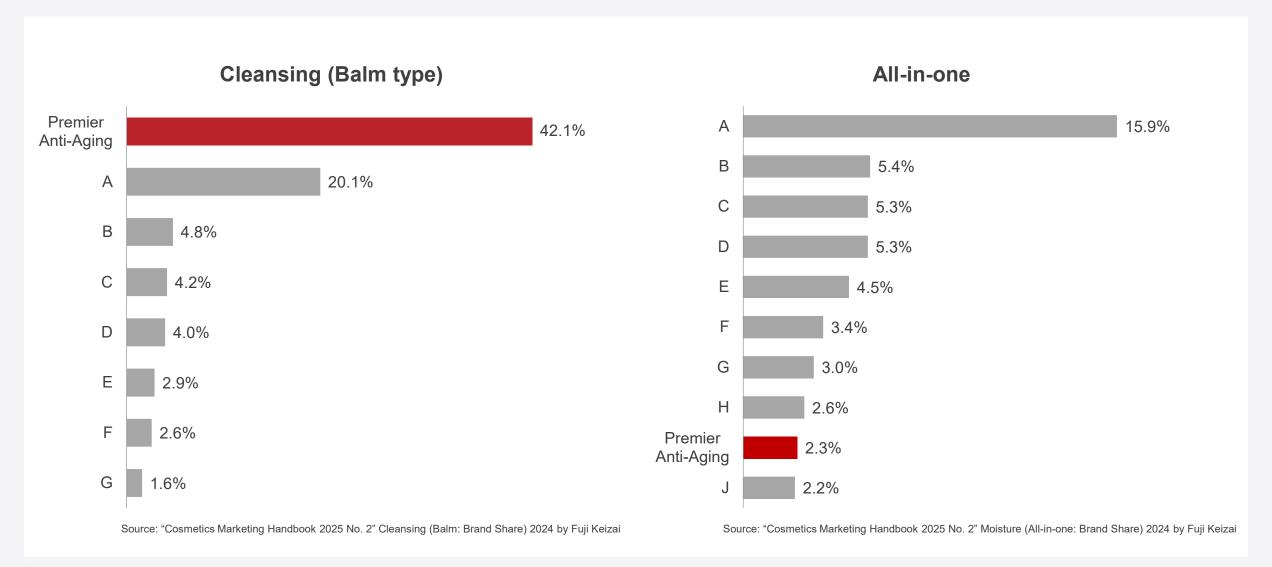




2025

Brand Share for Cleansing (Balm type) and All-in-one Cosmetics

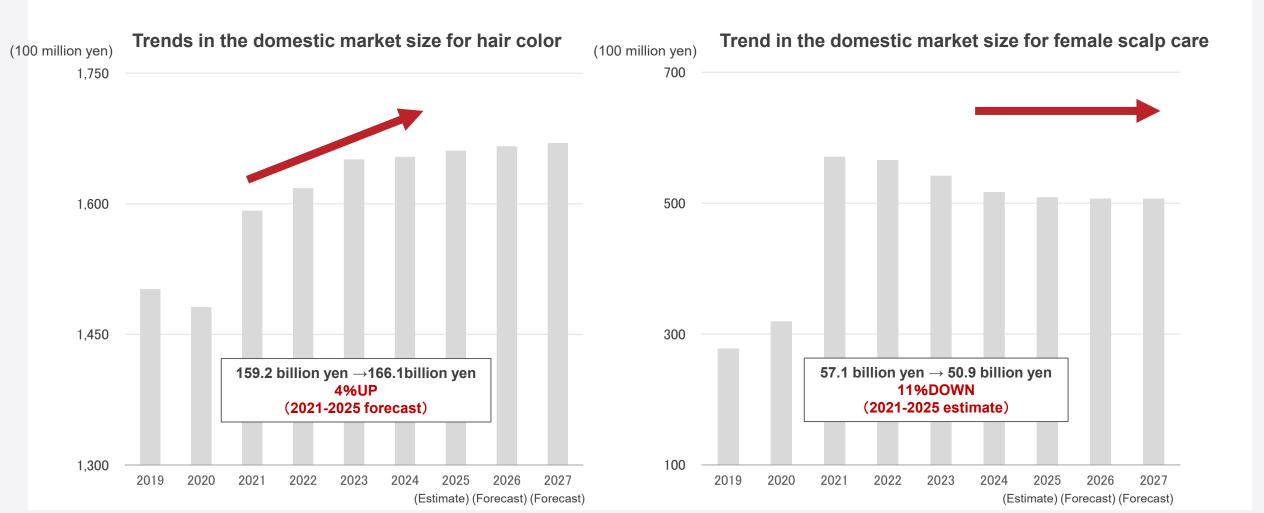
✓ Established a competitive position with cleansing (balm type) by DUO and all-in-one by CANADEL





Domestic Market Size for Hair Color and Female Scalp Care

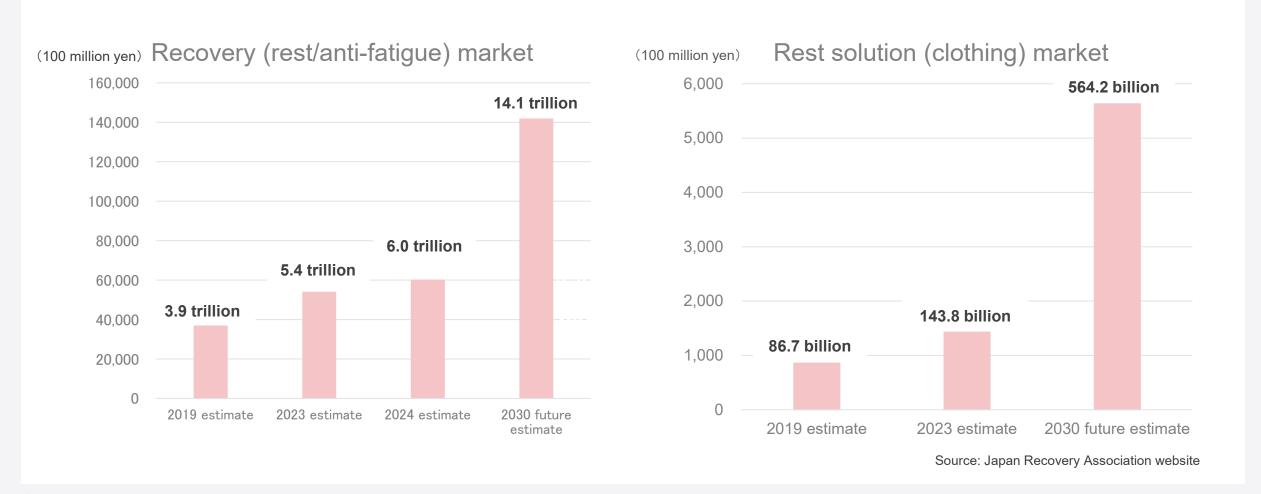
- ✓ The hair color market remains strong from 2021 onwards, with the entry of highly convenient color treatments for gray hair
- ✓ The female scalp care market has expanded rapidly during the COVID-19 outbreak, but has since leveled off





Domestic Market Size for Recovery Wear

- ✓ Recovery (rest and anti-fatigue) market estimated to reach 6.0 trillion yen in 2024, 1.1 times the size of 5.4 trillion yen in 2023
- ✓ The rest solutions (clothing) market grew to 143.8 billion yen in 2023, 1.66 times the size of 2019. High growth is expected to continue in the future





Basic Sustainability Policy

✓ In April 2023, we established the "Basic Sustainability Policy," which describes our group's basic approach to sustainability

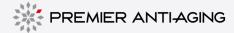
~Enabling unique pathways through life~

Forever vivid. Untether time.

As humanity approaches the era of 100-year live spans, we aim to create a world where every individual can pursue new challenges with confidence and curiosity, free from preconceived notions of age and gender.

Working together with our stakeholders, we will think outside the square to provide unique value that can

change the world, addressing social issues for a brighter, sustainable future.



Disclaimers and Notes on Forecasts and Projections

- ✓ The document and information provided in our results briefing include forward-looking statements, which are based on our current expectations, forecasts and assumptions involving risks. As such, there are uncertainties that may cause actual results to practically differ from what are described in such statements.
- ✓ These risks and uncertainties include general industry and market conditions as well as general
 domestic and international economic conditions such as interest rate and currency exchange rate
 fluctuations.
- ✓ The Company considers cosmetics market trends to be a major risk that may materially impact its growth and execution of business plans. However, the Company endeavors to mitigate such risks and maintain the competitive edge of its products by actively conducting promotions and understanding customers' potential needs to reflect on product planning. For other types of risks, please refer to the "Business Risks, etc." as highlighted in our Securities Report.

Contact: Corporate Communication Division

E-mail:ir@p-antiaging.co.jp

Forever vivid

人の時間を、解き放つ。

Untether time.